



# Northrop Grumman

## Solid Rocket Motor and Warhead Manufacturing

Critical propulsion and energetic components that power and enable air, sea and land-based missile systems.



**Todd Korb**

Operations & Manufacturing Technology  
Northrop Grumman Defense – Weapon Systems Division

# Northrop Grumman Weapons & Energetics Facilities

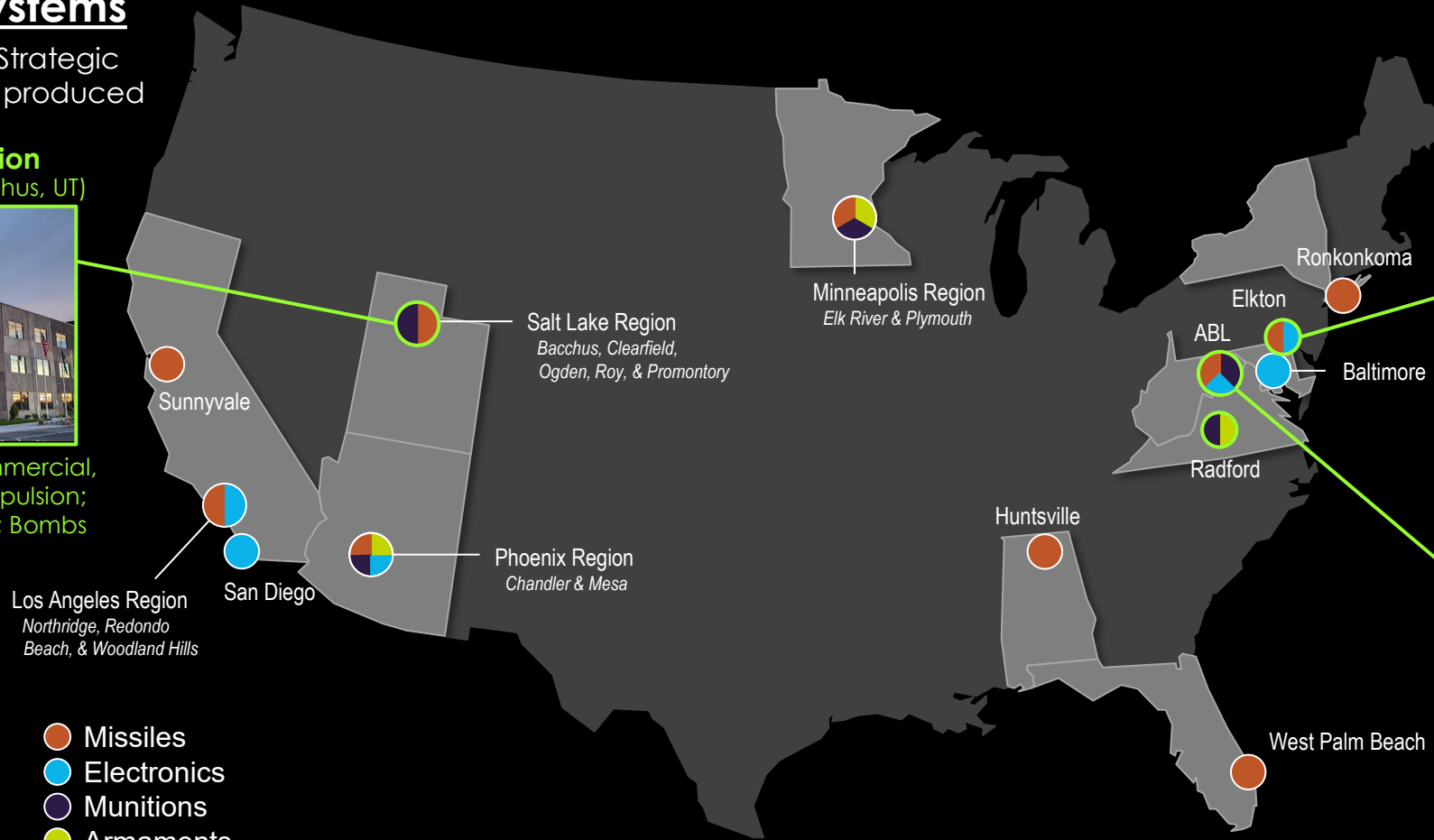
## NG Space Systems

20k+ Space and Strategic solid rocket motors produced

### Salt Lake Region (Promontory & Bacchus, UT)



Space Launch, Commercial, Civil & Strategic Propulsion; Defense Energetics; Bombs



- Missiles
- Electronics
- Munitions
- Armaments
- Propulsion & Energetics Manufacturing

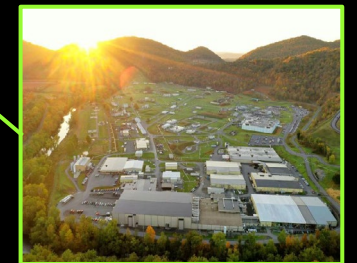
## NG Defense Systems

1.3M+ Tactical solid rocket motors produced

### Elkton, MD



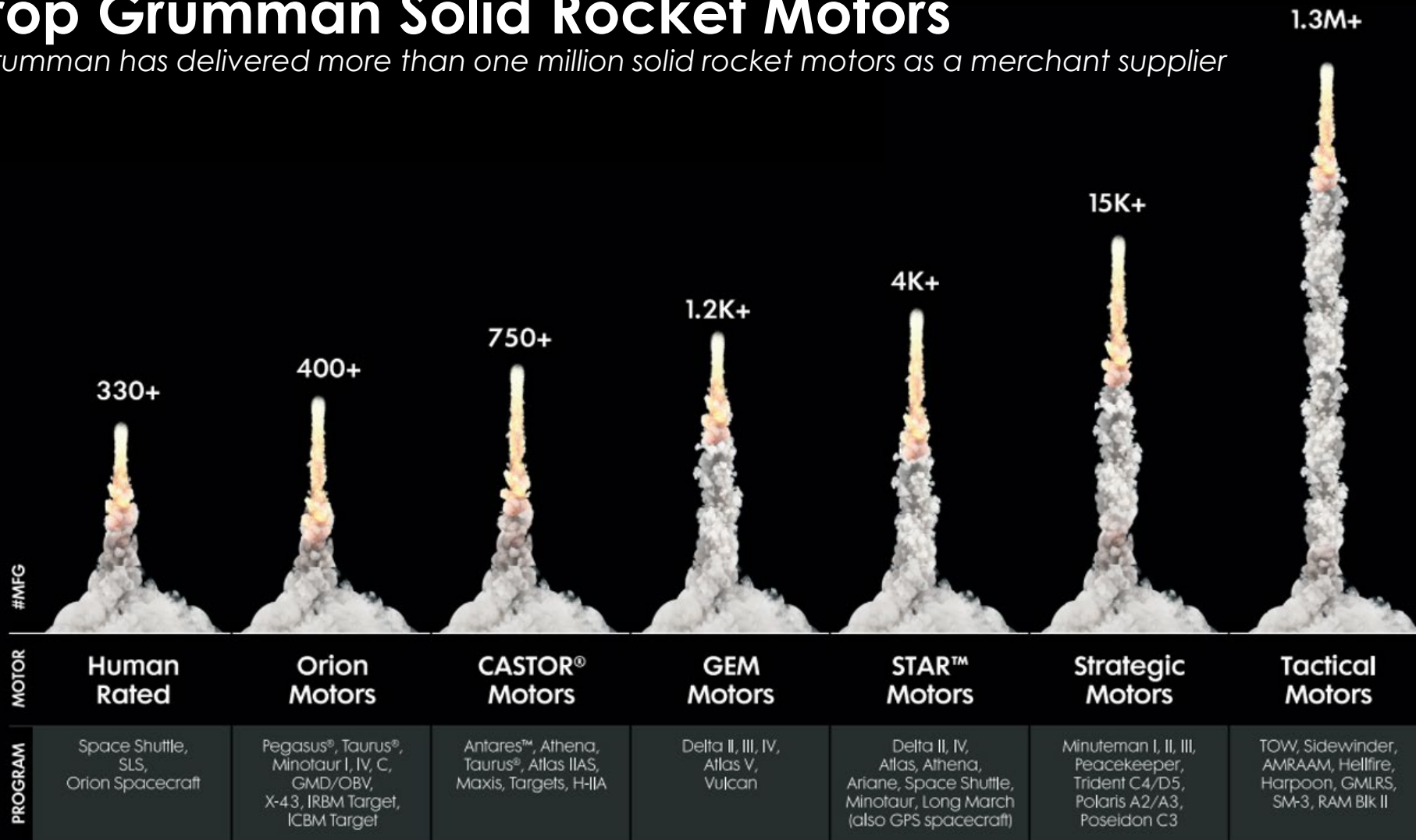
### Allegheny Ballistics Laboratory, WV



Tactical rocket motors, Ramjet/Scramjet airbreathing engines, Boosters, Control systems, Warheads & Fuzing

# Northrop Grumman Solid Rocket Motors

Northrop Grumman has delivered more than one million solid rocket motors as a merchant supplier

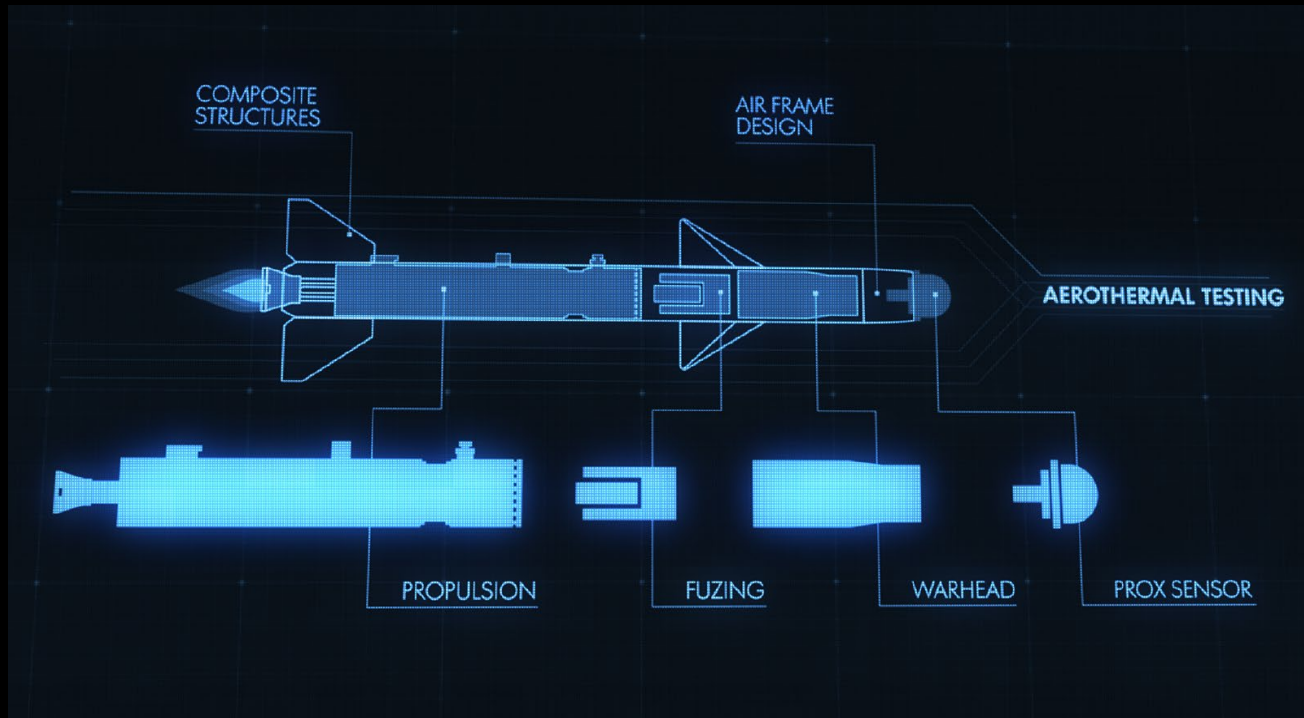


*Providing propulsion to deter and defend against threats, deliver payloads to space and enable discovery beyond our planet*



# Complete Propulsion & Ordnance Package

**Merchant Supplier:** Northrop Grumman operates as a merchant supplier of rocket motors, air breathing propulsion systems, controls, fuzes, Ignition Safety Devices (ISDs), and warheads for domestic and international customers.



- **Defense Industrial Base:** As a leading supplier of mission-critical components, Northrop Grumman supports the U.S. Defense Industrial Base.
- **Diversification:** Extensive portfolio equipped to create systems that optimize size, weight and power for mission-tailorable outcomes.
- **Modernization:** Significant investments into modernizing manufacturing facilities and strengthening supply chains to bring weapons to the warfighter faster than ever before.

# NG is a Leader in Advanced Propulsion & Ordnance

From below the sea to land, air and space, customers rely on Northrop Grumman solid rocket motors and energetics capabilities to execute their most important missions

*Today's Focus - Tactical & Extended Range*

## SPACE LAUNCH



Large motors ranging in size and boost capacity from 2,000 to 1.6M pounds

## COMMERCIAL



Continuously improved for new vehicle and payload demands; low-cost, high reliability (Orion, CASTOR®, GEM)

## CIVIL



Solid rocket propulsion for human spaceflight and scientific exploration (SLS)

## TACTICAL PROPULSION & ORDNANCE

Precision fires rockets/missiles (PrSM, GMLRS)  
Counter-air & stand-in attack propulsion,  
Aviation/close combat, Warheads & Fuzing



## ADVANCED MISSILES

Air-breathing (ramjet/scramjet), high-speed  
& hypersonic standoff, survivability and effects



## STRATEGIC MISSILES

Strategic-grade motors for Trident II (D5)  
Minuteman III and Sentinel missiles

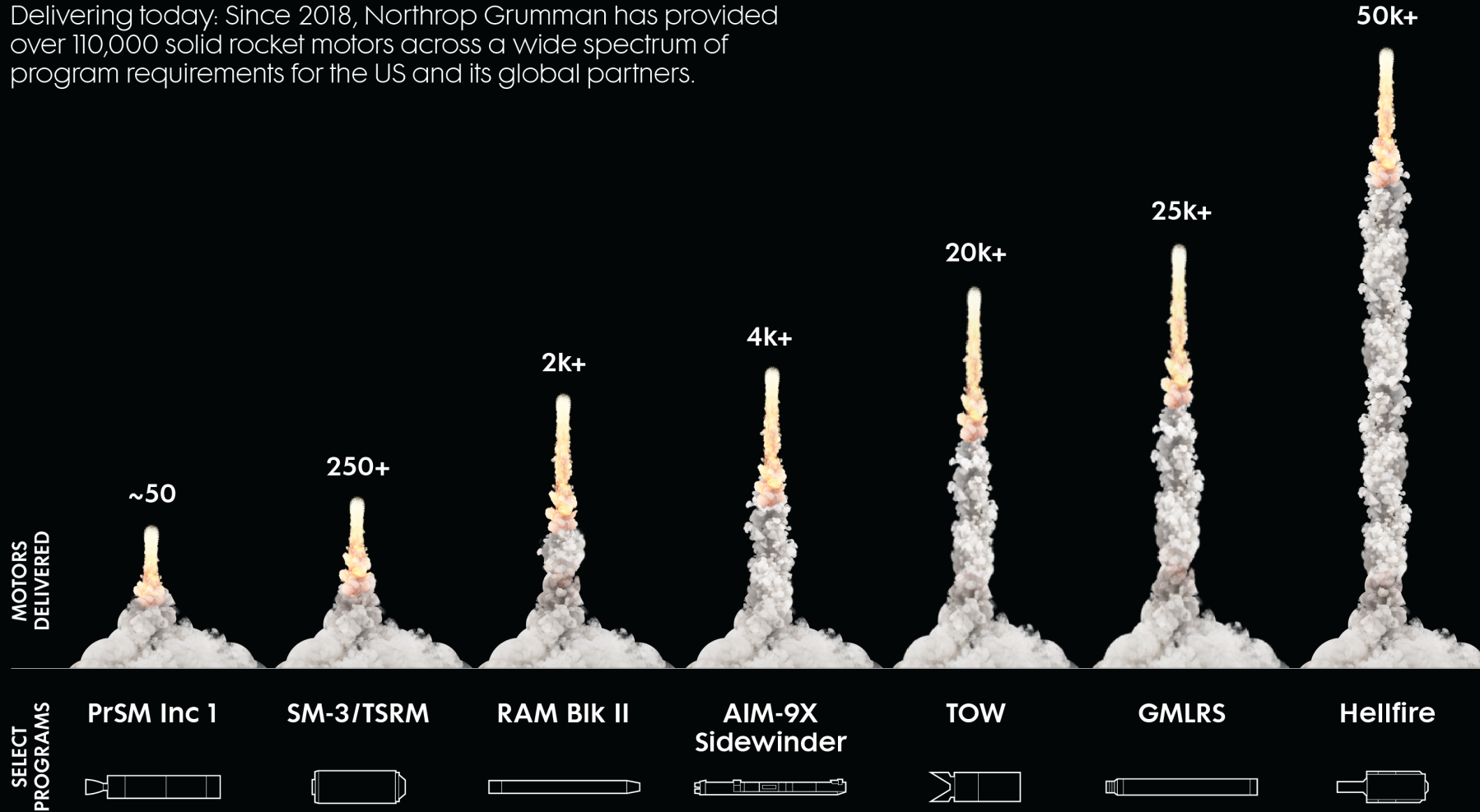


**NORTHROP  
GRUMMAN**

**Solid rocket motors power exploration, defense, progress and growth.**

# Tactical Solid Rocket Motors

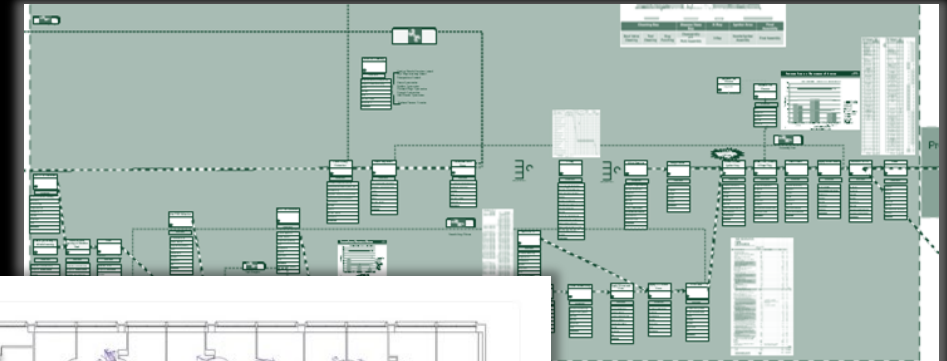
Delivering today: Since 2018, Northrop Grumman has provided over 110,000 solid rocket motors across a wide spectrum of program requirements for the US and its global partners.



# Capacity Planning & Execution

## Capacity Planning (The Input Data)

- Understanding the Value Stream (Value Stream Mapping)
- Delivering Products based on Customer Demand (Takt)
- Optimizing System Performance with Continuous Flow (Spaghetti Diagram & Kanban)
- Cycle Time & Lead Time as Performance Measurements of Delivering Value
- Everyone is engaged in the process of Continuous Improvements & Elimination of Waste (Kata & Kaizen)



**Kaizen Idea Card**

Describe the problem or process improvement idea.

Find and Improve  Defects  Overproduction  Waiting  Non Utilized Talent  Transportation  Inventory  Motion  Excess Processing  Variation  Over Handling  Safety Hazards

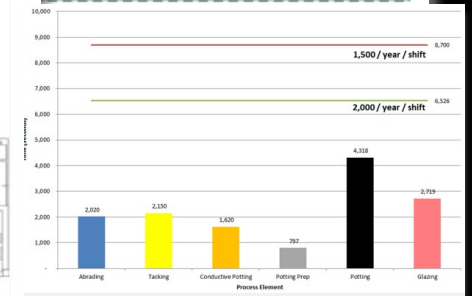
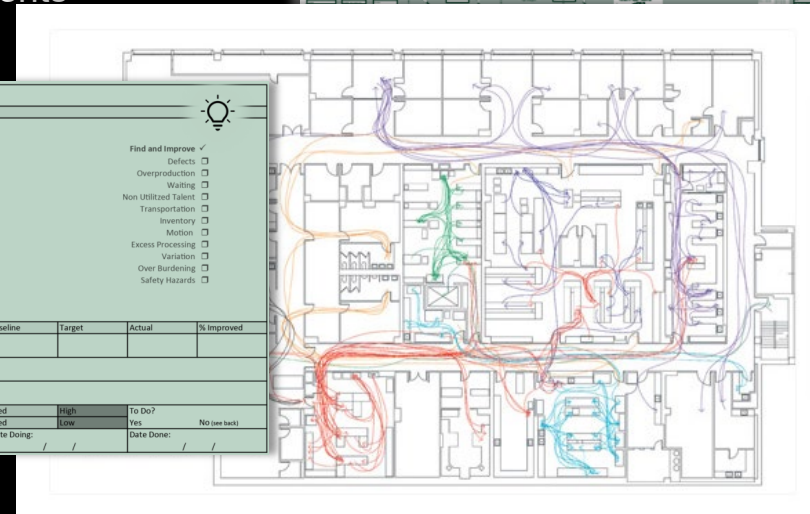
Which KPI will improve?	Baseline	Target	Actual	% Improved

Submitted By: \_\_\_\_\_

Team Members: \_\_\_\_\_

Effort	Low	Med	High	To Do?
Impact	High	Med	Low	Yes No (see back)

Date Submitted: / / Date Doing: / / Date Done: / /

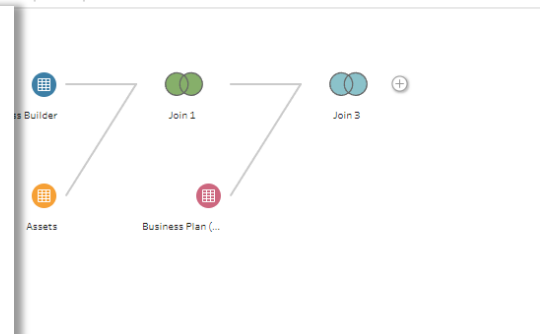
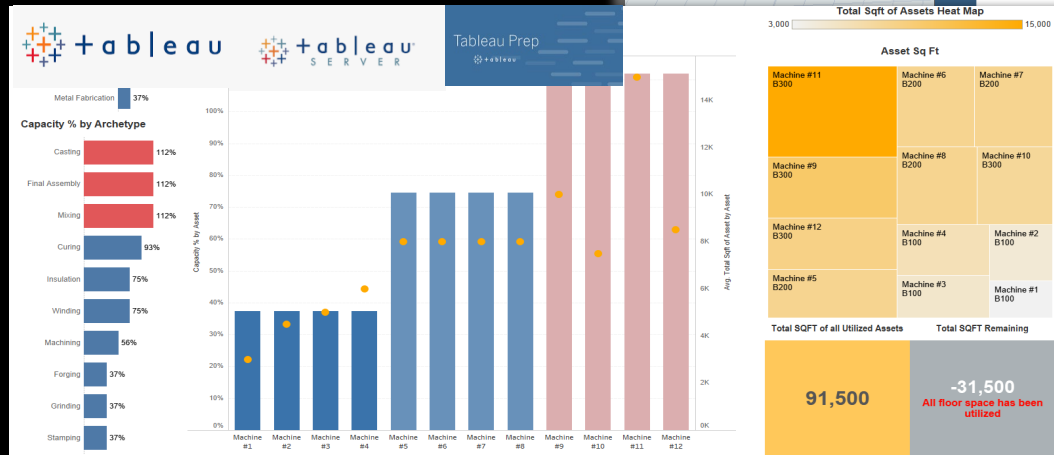
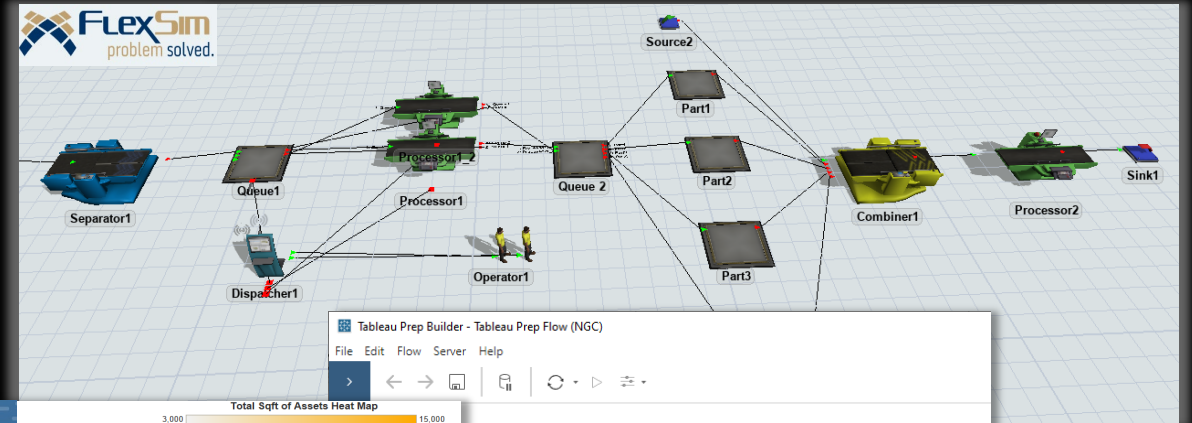
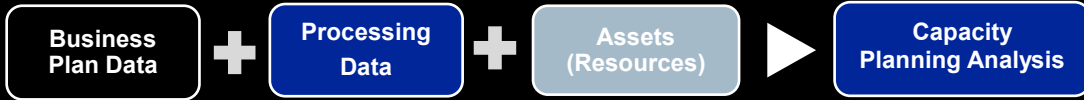


Capacity Planning consists of the application of framework tools as they apply to manufacturing, support and administrative processes

# Capacity Planning & Execution

## Capacity Planning (The Analysis)

- Enable a single source of truth for the data, providing **real time, instantaneous, and automated visibility** into the capacity (equipment, tools, human, demand volume) of the facility, utilizing state of the art digital engineering tools



Enterprise-wide Implementation supports cross-site integration and maximizes utilization of available capacity, while supporting key insights to DoD regarding constraints & opportunities to meet the warfighter needs.



# Investing in Capacity

Allegany Ballistics Laboratory (ABL) – Rocket Center, WV

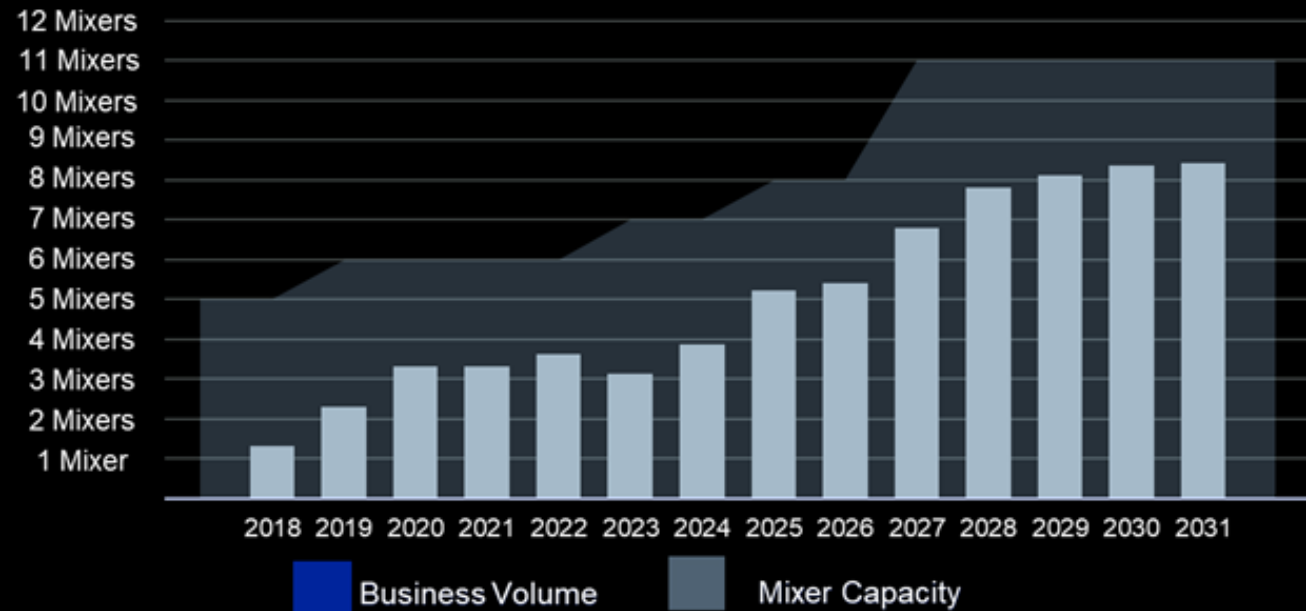


Hypersonics Capability Center – Elkton, MD



Northrop Grumman is delivering proven solid rocket motors at scale today, investing in capacity to anticipate customer needs, and innovating for tomorrow.

Business Actuals & Projections (Demand) vs. Mixing Capacity Investments



Past and Projected Load and Capacity for NG Defense Rocket Motor & Warhead Manufacturing Facilities (Rocket Center, WV + Elkton, MD)

Since 2018, Northrop Grumman has invested over \$1B in facilities across three states to increase ability to produce weapons and missile components, including solid rocket motors.

# Conclusion

Northrop Grumman is heavily investing in modern and flexible solid rocket motor manufacturing infrastructure to meet our customer's growing needs

Expansion efforts are enabled through decades of experience and mature, data-driven, capacity modeling, which can be used to support Australia's Guided Weapons and Explosive Ordnance (GWEO) objectives

